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### Mundys Group overview

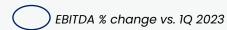
Leading diversified global infrastructure group with growing and resilient long term concession portfolio











### Strategy key highlights

1

#### Global diversified infrastructure player

- Leading company in the transportation infrastructure and mobility sector
- Growth in motorways and airports in OECD countries with focus on Western Europe, North America, Latin America
- Investment strategy focus on sustainable value creation

2

#### Enhanced governance

• Long term focused shareholders granting full support to Mundys' long-term investment strategy and sustainable growth

3

#### Disciplined financial policy

- Leverage consistent with an investment grade metrics target for all main Group companies
- Proven access to capital markets and strong liquidity position
- Financing strategy fully committed to sustainability targets

### Investment selection criteria

Selective approach to identify new opportunities with strong fit with the Group development strategy, coherent with the current expertise in the industry



Trustable geographies: OECD countries with stable and predictable macroeconomics and preferably hard currency



Regulatory strengths: stable regulations and long-term concessions to extract value through industrial expertise



**Brownfield assets:** brownfield opportunities with limited exposure to construction risk; selected yellow-field opportunities might be considered partnering with local industrial players



Mid/large size: strong preference towards mid/large sized assets



<u>Control Stake/Consolidation:</u> value-creation strategies through control and Mundys industrial expertise



<u>Partnership:</u> possibility to partner for new investments to create value through partners' industrial expertise and minimize equity outflow



Disciplined M&A: Project & Equity IRR higher than relevant country WACC/ Ke and consistency with IG rating target



**ESG:** assets with good ESG credentials are strongly preferred over those behind in the decarbonization transition

### Recent events and key highlights



- Abertis new shareholders agreement confirms commitment to growth and to maintain investment grade rating
- AB Concessoes sale in Brazil (~0,2 €bn closing expected by 1H24 subject to conditions precedent)
- Mundys converted its entire banking facilities totaling 2,9 €bn into Sustainability-Linked Loans
- Inaugural Sustainable Linked Bond: 5Y tenor 0,75 €bn in 2024 with 0,15€bn repurchase of bond expiring in Feb-25
- Mundys joined the "A list" of the CDP rating for its decarbonization strategy and transparency



- Growth strategy focused on extending average life of portfolio
- ~6 €bn Total Enterprise Value for acquisitions in Texas, Puerto Rico in Dec-23 and Spain (Camino) in Feb-24
- Abertis Holdco: 1,3 €bn equity contribution (0,65 €bn each paid by Mundys and ACS on 15th Feb 24)
- Rating post M&A deals: Fitch confirmed BBB/stable outlook and S&P confirmed BBB-/stable outlook







Tariff increase in line with tariff models (mostly based on inflation and other adjustments)



- Traffic IQ 2024 +27,2% vs IQ 2023
- Expected a full recovery of 2019 traffic levels by 2024 (1Q 2024 +2,4% vs 1Q 2019)
- New regulatory framework with new tariff approved for Fiumicino airport
- ADR wins ACI Europe "Best Airport Award 2023" Airport with over 25 million passengers per year for Fiumicino Airport and, for the first year, Ciampino Airport in the category between 5 millions and 15 millions of passengers



- Traffic 1Q 2024 +8,7% vs 1Q 2023
- Tariffs: increase of +4,9% starting November 1, 2023





### Traffic update



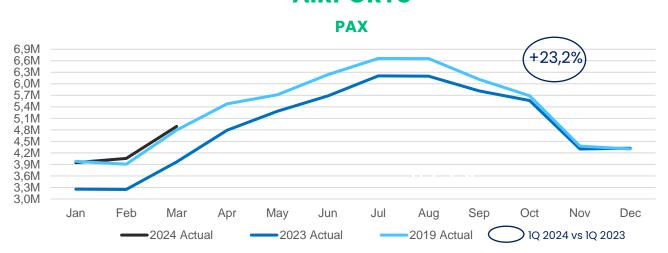
#### **TOLL ROADS**





	vs. 1Q 2023					
Total Toll roads Mundys Group*	+2,2%					
France	-0,5%					
Italy	+1,9%					
Spain	+7,8%					
Brazil	+4,9%					
Chile	-1,0%					
Mexico	+3,7%					

#### **AIRPORTS**







	vs. 1Q 2023	vs. 1Q 2019
Total Airports Mundys Group	+23,2%	+1,7%
ADR	+27,2%	+2,4%
Nice	+8,7%	-1,3%

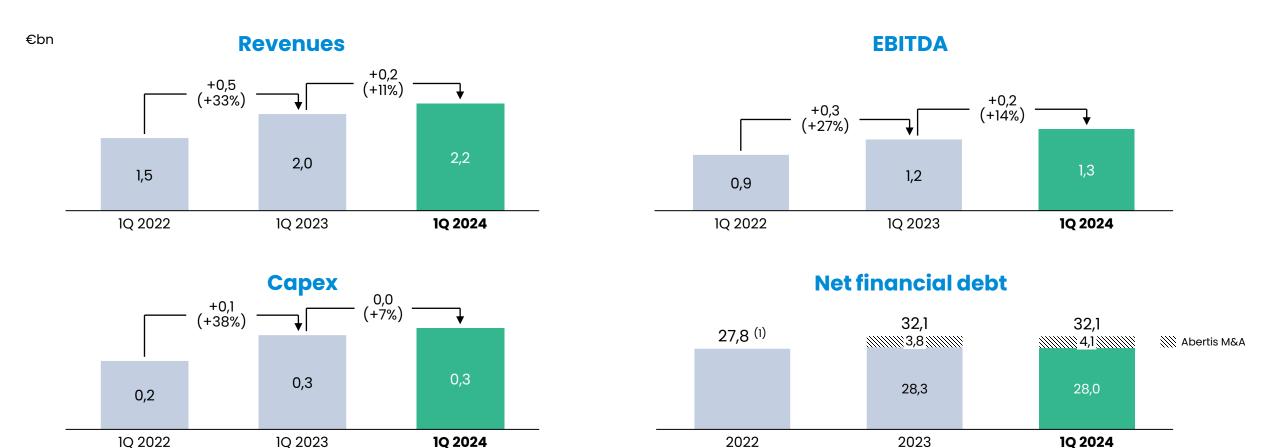
Continued traffic growth in motorways and ongoing traffic recovery in airports

### Tariffs

	Entity	2023	Actual	2024 Actual (April)		Status			2023 Actual		2024 Actual (April)		Status
Country		Entry into effect	% change	Entry into effect	% change		Country	Entity	Entry into effect	% change	Entry into effect	% change	
	Nororiente	1-Jan-23	+ 17,3 %	1-Jan-24	+ 8,5 %	Approved	France	Sapn	1-Feb-23	+ 4,8 %	1-Feb-24	+ 3,1 %	Approved
	АМВ	1-Jan-23	+ 15,0 %	1-Jan-24	+ 6,4 %	Approved	France	Sanef	1-Feb-23	+ 4,5 %	1-Feb-24	+ 2,8 %	Approved
	Costanera Norte	1-Jan-23	+ 13,3 %	1-Jan-24	+ 4,8 %	Approved			L		J		
	Vespucio Sur	1-Jan-23	+ 13,3 %	1-Jan-24	+ 4,8 %	Approved		Avasa	1-Jan-23	+ 8,4 %	1-Jan-24	+ 4,1 %	Approved
Chile	Litoral	1-Jan-23	+ 13,3 %	10-Jan-24	+ 4,8 %	Approved	d Spain	Aulesa	1-Jan-23	+ 8,4 %	1-Jan-24	+ 4,0 %	Approved
Chile	Los Lagos	1-Jan-23	+ 13,3 %	1-Jan-24	+ 4,8 %	Approved		Castellana	1-Jan-23	+ 8,4 %	1-Jan-24	+ 4,0 %	Approved
	Andes	10-Jan-23	+ 16,5 %	1-Jan-24	+ 8,3 %	Approved		Aucat	1-Jan-23	+ 7,3 %	1-Jan-24	+ 3,3 %	Approved
	Libertadores	1-Feb-23	+ 10,1 %	1-Feb-24	+ 6,5 %	Approved		Tunels	1-Jan-23	+ 7,0 %	1-Jan-24	+ 3,3 %	Approved
	Autopista Central	1-Jan-23	+ 16,8 %	1-Jan-24	+ 4,8 %	Approved		Trados-45	1-Apr-23	+ 3,1 %	1-Jan-24	+ 3,1 %	Approved
	Rutas del Pacífico	1-Jan-23	+ 10,0 %	1-Jan-24	+ 4,8 %	Approved		Camino	out of pe	rimeter	1-Jan-24	+ 2,6 %	Approved
	Planalto Sul	7-Apr-23	+ 5,3 %	21-Dec-23	+ 9,1 %	Approved	Poland	Toll class 1 - Light	3-Apr-23	+ 15,4 %	1-Apr-24	+ 6,7 %	Approved
	Fernão Dias	9-Mar-23	+ 4,2 %	27-Dec-23	+ 1,6 %	Approved		Toll class 2a - Heavy <3axles	3-Apr-23	+ 12,5 %	1-Apr-24	+ 7,4 %	Approved
	Régis Bittencourt	9-Mar-23	+ 3,6 %	30-Jan-24	+ 2,1 %	Approved		Toll class2b - Heavy > 3axles	3-Apr-23	+ 15,0 %	1-Apr-24	+ 6,5 %	Approved
Brazil	Litoral Sul	4-Aug-23	+ 4,6 %	22-Feb-24	+ 6,1 %	Approved			1		J !		
	Fluminense	4-Aug-23	+ 4,3 %		Not yet requested		Puerto	Metropistas	1-Jan-23	+ 8,5 %	1-Jan-24	+ 8,0 %	Approved
	Intervías	1-Jul-23	+ 3,9 %		Not yet requested		Yunque	out of pe	rimeter	1-Jan-24	+ 6,7 %	Approved	
	Via Paulista	23-Nov-23	+ 9,6 %		Not yet requested		RICO	APR	1-Jan-23	+ 1,4 %	1-Jan-24	+ 1,3 %	Approved
	Autovim	15-Jan-23	+ 7,8 %	24-Jan-24	+ 4,6 %	Approved	ed	Ausol	13-May-23	+ 50,0 %	1-May-24	+ 100,0 %	Approved
	Coviqsa	1-Jan-23	+ 7,8 %	1-Feb-24	+ 4,7 %	Approved	Argentina	GCO	13-May-23	+ 50,0 %	1-May-24	+ 100,0 %	Approved
Mexico	Conipsa	1-Jan-23	+ 7,4 %	1-Feb-24	+ 4,3 %	Approved			L		J []		
	Cotesa	1-Feb-23	+ 11,1 %		Not yet requested	•	lus allius	JEPL	1-Sep-23	+ 1,3 %	Not yet requested		
	RCO-FARAC	1-Feb-23	Still in discussion	Requested	+ 6,0 %	Requested	India	TTPL	1-Sep-23	+ 1,3 %		Not yet requested	
USA	SH-288 (Texas)	out of p	erimeter	1-Jan-24	+ 15,1 %	Approved	Italy	Autostrada Brescia - Padova	1-Jan-23	+ 0,0 %	1-Jan-24	+ 2,3 %	Approved
USA	ERC	1-Jan-23	+ 9,1 %	1-Jan-24	+ 8,5 %	Approved		1					
Italy	Aeroporti di Roma	1-Sep-23	+ 0,0 %	1-Jul-24	+ 3,7 %	Approved	France	Aéroport de Nice Côte d'Azur	1-Nov-23	+ 4,9 %		Not yet requested	

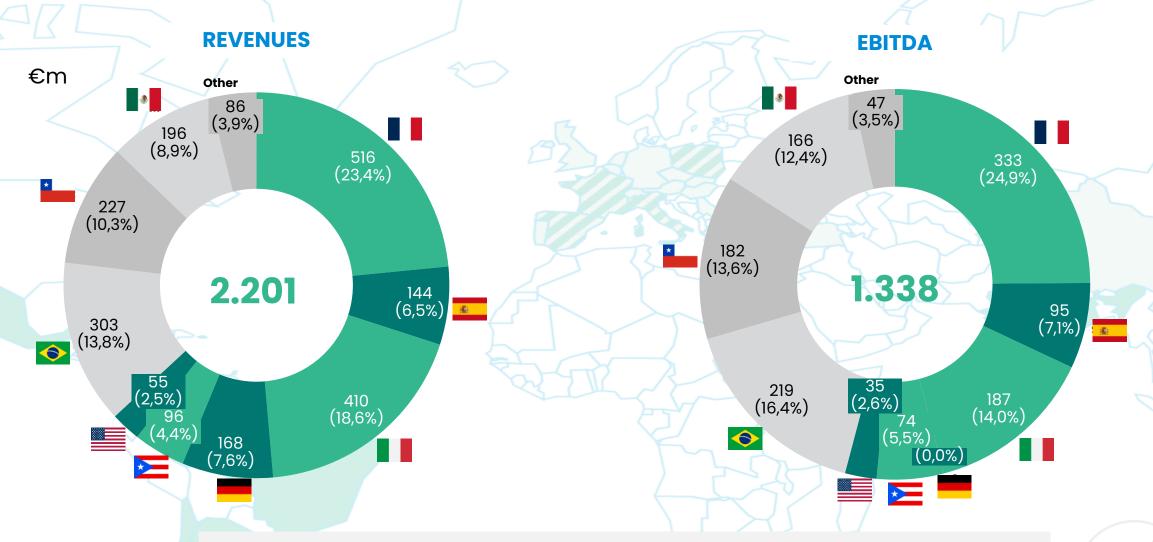
- Toll roads: tariff increase in line with tariff models (mostly based on inflation and other adjustments)
  Airports: ACA +4,9% starting November 1, 2023; AdR tariff approved for Fiumicino airport

### 1Q 2024 Consolidated Key Financials



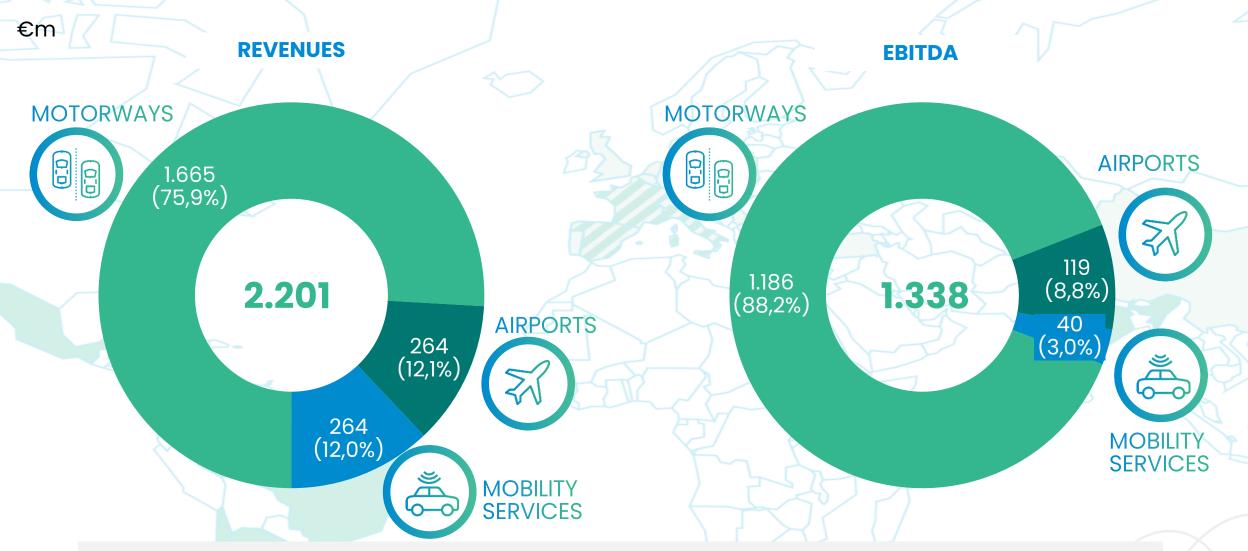
- Double digit growth at revenues and EBITDA level driven by traffic recovery and evolution of tariffs in line with concession contracts
- · Stable net financial debt

## 1Q 2024 Key Financials by Geography



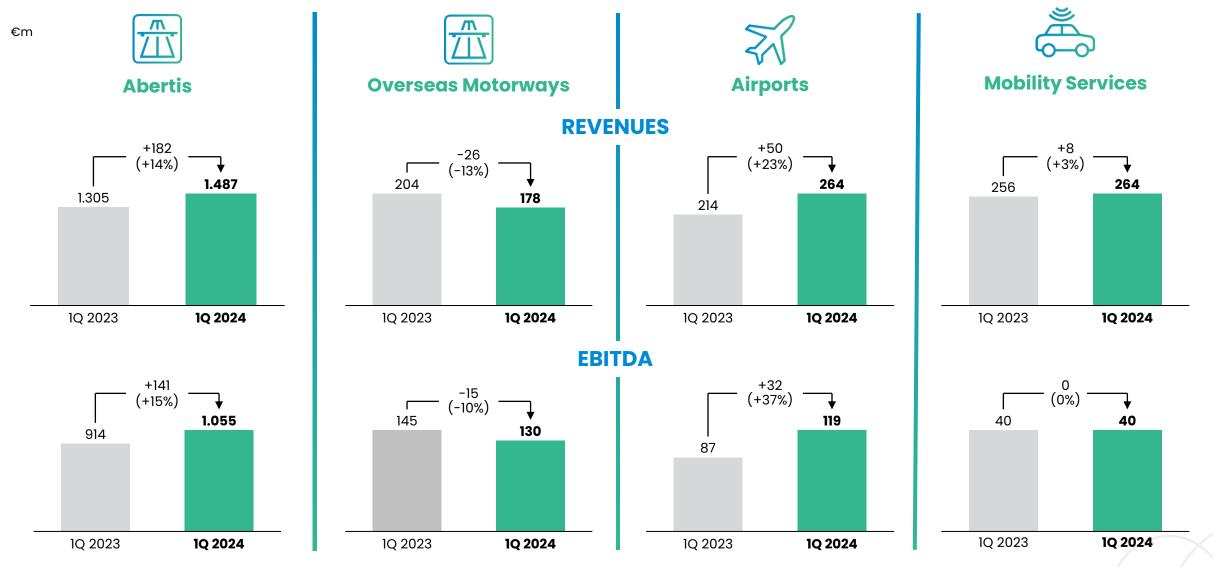
- ~65% of Mundys group revenues and ~54% of EBITDA in Euro and US dollar
- Recent acquisitions will improve exposure to hard currencies

## 1Q 2024 Key Financials by Segments (1/3)

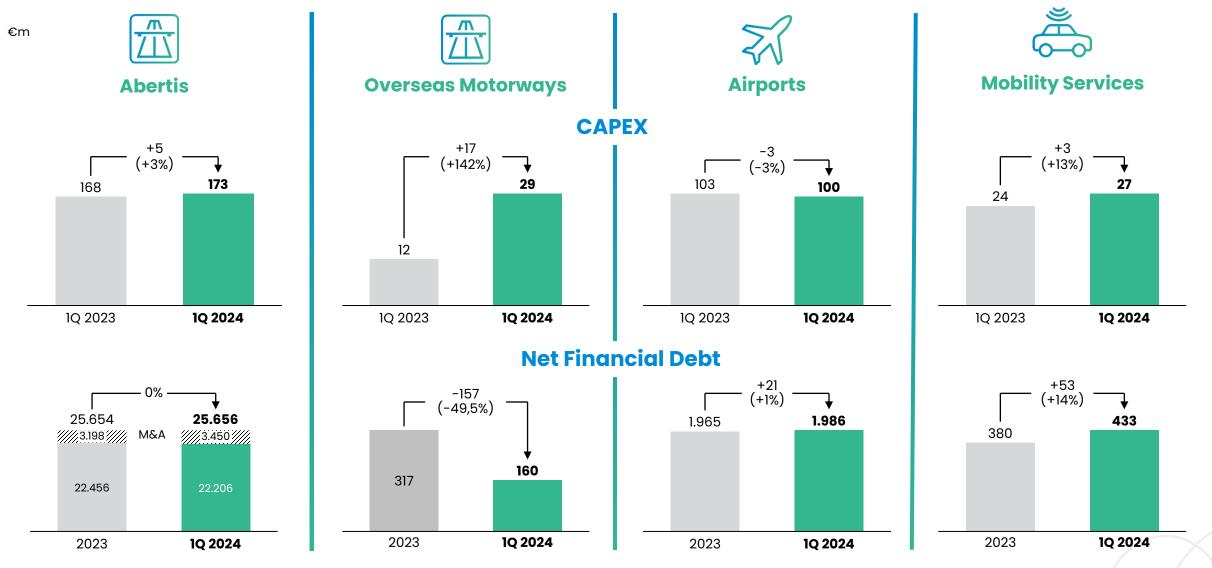


- Mundys Group revenues at 2,2 €bn: 76% Motorways, 12% Airports and 12% Mobility Services
- Mundys Group EBITDA at 1,3 €bn: 88% Motorways, 9% Airports and 3% Mobility Services

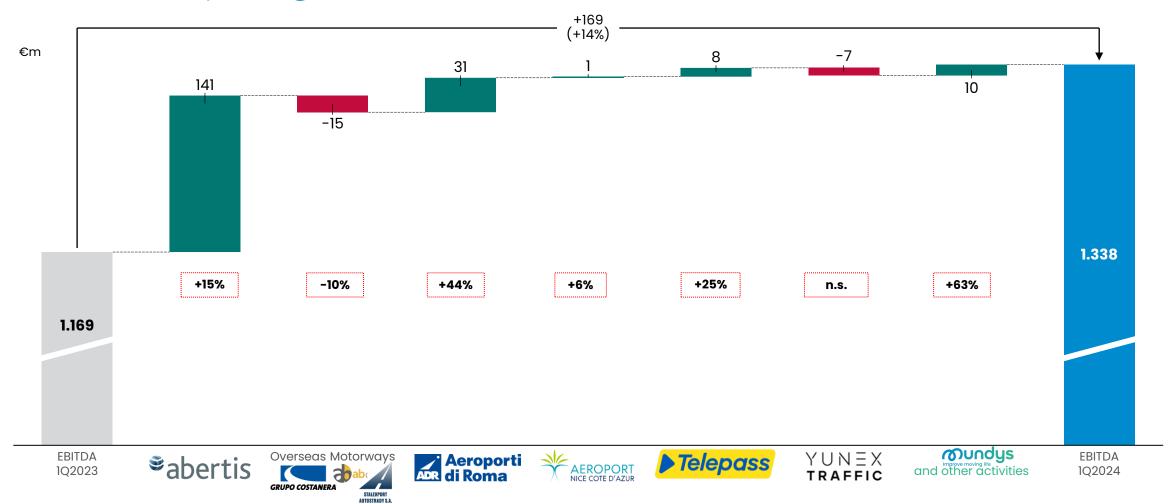
## 1Q 2024 Key Financials by Segments (2/3)



## 1Q 2024 Key Financials by Segments (3/3)

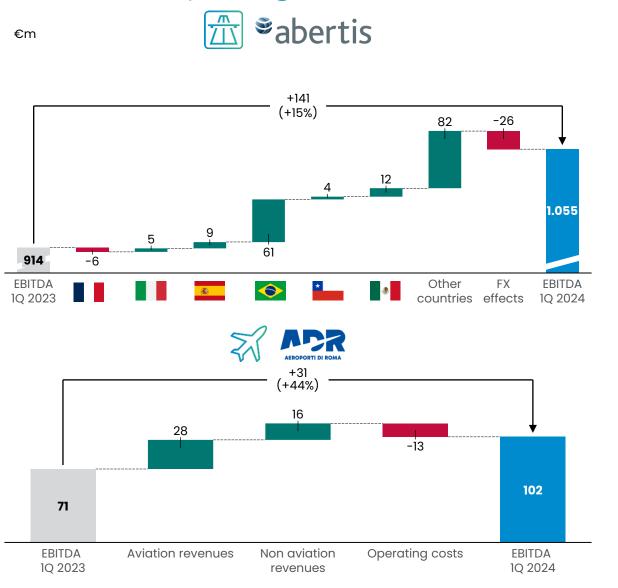


# EBITDA by Segments vs 1Q 2023 (1/2)

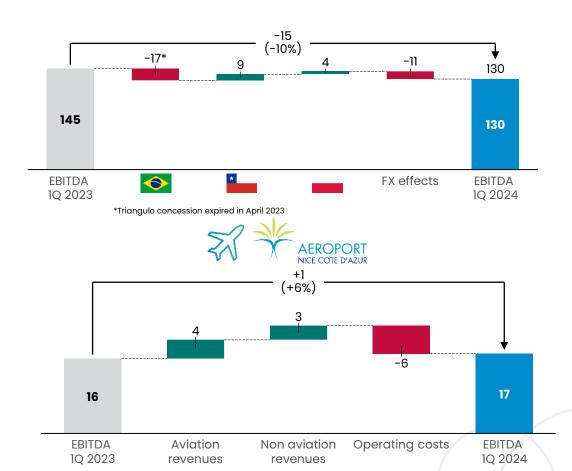


Double digit growth on EBITDA level driven by traffic recovery and evolution of tariffs in line with concession contracts

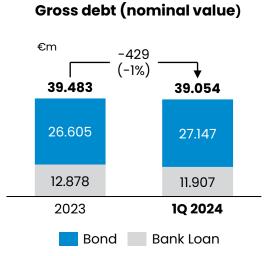
# EBITDA by Segments vs 1Q 2023 (2/2)

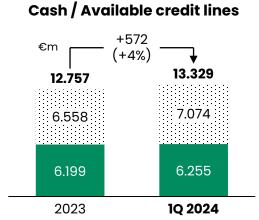


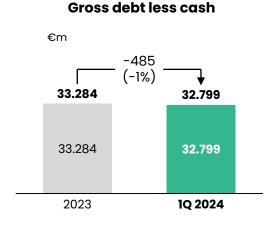




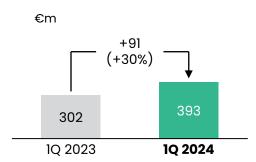
### 1Q 2024 Group Financial KPIs





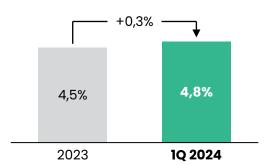


#### Interest expenses on bonds & loans

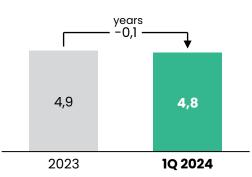




Available credit lines Cash



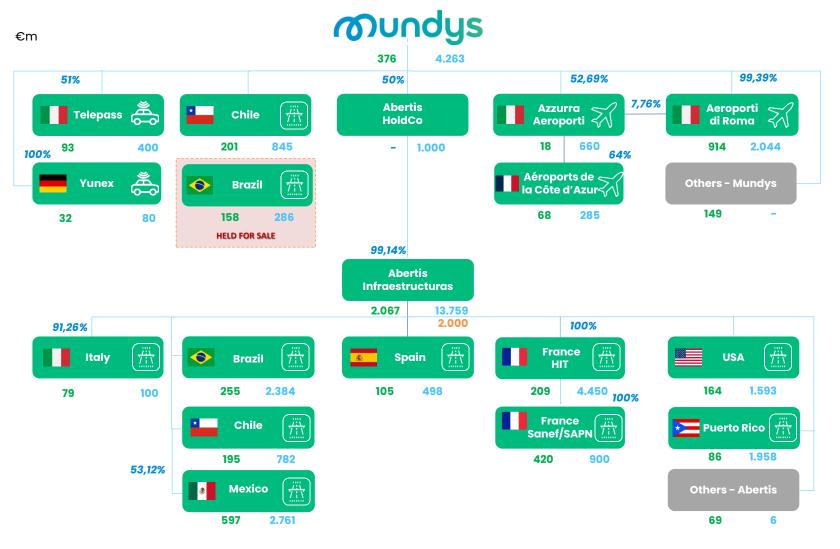
#### Debt average residual life



- 70,2% fixed-hedged debt. Floating debt including debt denominated in UF/UDI and debt inflation linked
- Non-Euro debt naturally hedged by cash flows in the same currency



### Consolidated debt

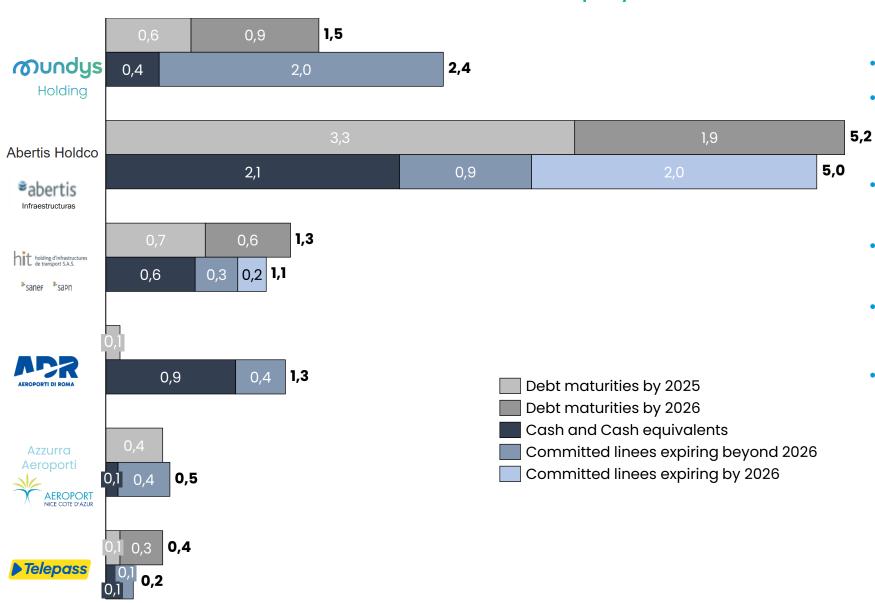


Mundys group	€m
Gross debt	39.054
o/w Abertis group o/w Mundys o/w others	30.19 4.263 4.600
Cash and cash equivalents o/w Abertis group o/w Mundys o/w others	<b>(6.255)</b> (4.246) (376) (1.633)
o/w Abertis group o/w Mundys o/w others	<b>32.79\$</b> 25.945 3.887 2.967
Hybrid bond	2.000

- Group gross debt at 39,1 €bn, of which Abertis Group 30,2 €bn
- Cash and cash equivalents 6,3 €bn
- Credit lines with average availability @ 2,7 years

### Liquidity and financial policy

#### Maturities 2024-2026 vs available liquidity



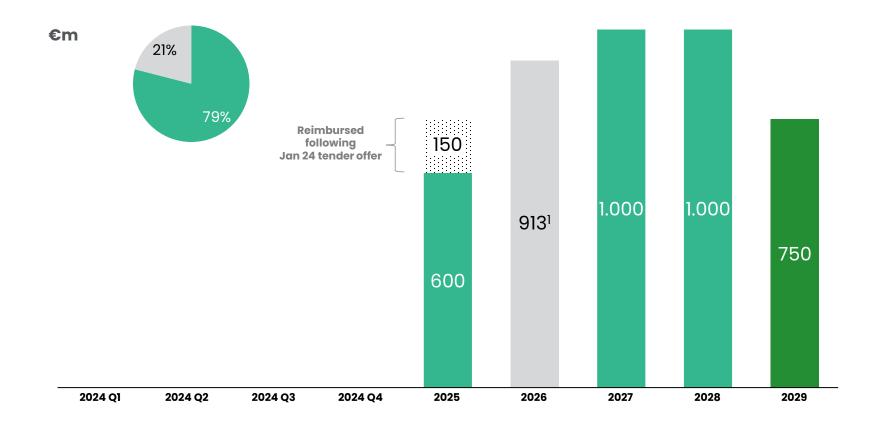
#### **Key remarks**

- Group strong liquidity profile
- Debt maturities until 2025 fully covered by cash
   and committed credit lines for all major Group companies
- Mundys revolving credit facility extension from 2025 to 2027 and increase from 1,5 €bn to 2,0 €bn
- Solid market access (11,1 €bn bond issued in 2020 –
   1Q 2024)
- Diversified financing sources with debt at subsidiaries in local currency
- Azzurra refinancing of 360 €m bond in May 24 through a term loan finalized in November 23

## Mundys S.p.A. debt profile



Mundys (31.03.2024)	)
Gross Debt	4.263
o/w Bond	3.350
o/w Bank loan	913
• Cash	376
Available committed lines	2.000
• All in rate	3,4%
• % fixed/ hedged	78,6%
Average maturity	3,1 y



S&P GlobalMOODY'SFitchRatingsIssuer ratingBB+/StableBa1/StableBB+/Stable

## Group Sustainability Roadmap @2030

### MPACT ON PLANET

Reduction of emissions generated by transport, while promoting the transition towards a low carbon mobility Access to clean and affordable energy, mitigating volatility and dependency to the market

OBJECTIVE	TARGET	TARGET Y
Reduce CO <sub>2</sub> e emissions under control	<ul> <li>38% reduction of CO<sub>2</sub>e (vs 2019)</li> <li>50% reduction of CO<sub>2</sub>e (vs 2019)</li> <li>Net Zero CO<sub>2</sub>e emissions</li> </ul>	2027 2030 2040
Reduce CO <sub>2</sub> e emissions along the value chain	<ul> <li>All Group employees flight on SAF to eliminate their impact on air travel</li> <li>60% airlines having set SBTi validated decarbonization targets (airports)</li> <li>22% reduction in CO<sub>2</sub>e intensity of purchased goods and services for the modernization and maintenance of infrastructure (vs 2019) (motorways)</li> <li>50% reduction of CO<sub>2</sub>e of the companies from which Mundys has minority stake investments (vs 2019)</li> <li>30% reduction of CO<sub>2</sub>e intensity related to indirect emissions of the Fiumicino Airport (vs 2019)</li> </ul>	2028 2028 2030 2030 2030
Reduce energy consumption	• 15% improvement of energy efficiency (vs 2019)	2030
Enable energy transition	<ul> <li>50% of total electricity consumption self-produced from renewable sources or sourced from long-term off-taking arrangements (5 years or longer Power Purchase Agreements or Energy Attribute Certificates)</li> <li>The Group supports the energy transition of road transport by deploying over 6,000 electric vehicle charging points (EVCP)</li> </ul>	2030 2031
Increase circularity of core processes	<ul> <li>50% of paving materials for ordinary and extraordinary maintenance of motorways and airports rely on reused or recycled materials</li> <li>100% of construction and demolition non-hazardous waste coming from road pavement interventions are prepared for reuse and recycling</li> </ul>	2030 2030



#### IMPACT ON PEOPLE

Guarantee health, safety and well-being. Promote employee diversity and invest in their long-term employability

OBJECTIVE	TARGET	TARGET Y
Improve work safety	<ul> <li>Halve lost-time injury frequency rate on direct employees (vs 2019), bringing the LTIFR &lt;8</li> </ul>	2030
Improve gender equality	<ul> <li>33% share of women in management positions (senior and middle management)</li> <li>35% share of women in management positions (senior and middle management)</li> <li>Close the gender pay gap (range +/- 5%)</li> </ul>	2027 2030 2030
Invest in upskilling and reskilling	<ul> <li>At least 24 hours of average training provided per employee (annual rolling target), focusing on future-proof skills and knowledge</li> </ul>	2030
Leverage an engaged workforce	<ul> <li>At least 90% of Group workforce can take part in a listening survey (at least every 2 years), reaching a top quartile level of engagement</li> </ul>	2030



Improve business resilience and transparency. Contribute to the development of local communities

OBJECTIVE	TARGET	TARGET Y
Improve cybersecurity	Progressively increase maturity on cybersecurity (compared to the NIST Framework) across the Group to achieve an average level equal to:	
resilience	• 3,6 average maturity	2026
	3,8 average maturity	2028
	• 4,0 average maturity	2030
Be a lever of shared value	Ongoing measurement and disclosure of the economic and social value created along the value chain	



# Principal Adverse Impacts (PAIs)

Category	Indicator	Metric	2022	2023		
	Scope 1	tCO2e	142,647	134,088		
	Scope 2 market-based	tCO2e	34,276	25,139		
	Scope 3	tCO2e	2,042,262	2,076,350		
Greenhouse gas	Total GHG emissions	tCO2e	2,219,184	2,235,577		
emissions (GHG)	Scope 1, 2 MB and 3 GHG intensity (per revenues)	tCO2e/€m	298.8	259.2		
	Share of investments in companies active in the fossil fuel sector	%	0%	0%		
	Share of non-renewable energy consumption	%	78%	74%		
	Energy consumption intensity by high climate impact sector (per revenues)	TJ/€m	0.45	0.37		
Biodiversity	Activities located in or near to biodiversity sensitive areas that could be negatively affected	Km	Approximately 1,200 km of motorway infrastructure crosses protected biodiversity areas. Approximately 7 km of airport infrastructure is located near to biodiversity rich areas			
Waste	Hazardous and radioactive waste ratio (per revenue)	t/€m	0.20 (No radioactive waste)	0.20 (No radioactive waste)		
	Violations of UN Global Compact principles and Organisation for Economic Cooperation and Development (OECD) Guidelines for Multinational Enterprises	#	0	0		
Social and employee-related	Lack of processes and compliance mechanisms to monitor compliance with UN Global Compact principles and OECD Guidelines for Multinational Enterprises	#	0	0		
matters	Unadjusted gender pay gap	%	13%	12%		
	Board gender diversity	%	40%	9%		
	Exposure to controversial weapons (share of investments)	%	0%	0%		
	Number of workdays lost due to injuries, accidents, fatalities or illness <sup>1</sup>	#/mln h worked	LTIFR: 11.8 LTSIFR: 0.2	LTIFR: 9.4 LTSIFR: 0.2		
Other indicators		#	Fatalities: 1	Fatalities: 4		
	Share of investments in investee companies without a supplier code of conduct	%	0%	0%		

<sup>&</sup>lt;sup>1</sup> Lost Time Injury Frequency Rate (LTIFR) stands for the rate of injuries leading to an absence from work of at least one day per million hours worked; Lost Time Serious Injury Frequency Rate (LTSIFR) stands for the rate of serious injuries leading to an absence from work of at least 6 months per million hours worked

## ESG Rating

	Scale	2020	2023	Sector average
MSCI	CCC / AAA	BB	AA	BB
SUSTAINALYTICS a Morningstar company	40+   0 (Severe – Negl. Risk)	19.8 Low risk	<b>8.2</b> Negligible risk	Low risk
DRIVING SUSTAINABLE ECONOMIES	D- / A	В	A	С
Moody's   esg	0 / 100	47	69	~45



















## Mundys Group – 1Q2024 Monthly traffic performance\*

TOLL ROADS (% change in Km Travelled)									ORTS je in PAX)	
Change vs equivalent month*	France (Abertis)									
	Ch. vs 2023	Ch. vs 2023	Ch. vs 2023	Ch. vs 2023	Ch. vs 2023	Ch. vs 2023	Ch. vs 2023	Ch. vs 2019	Ch. vs 2023	Ch. vs 2019
<b>YTD</b> (1/1/2024 to 31/03/2024)	-0,5%	1,9%	7,8%	4,9%	-1,0%	3,9%	+27,2%	2,4%	+8,7%	-1,3%
March	+4,7%	-1,6%	+8,9%	+4,3%	-2,1%	+3,3%	+25,9%	+2,0%	+14,2%	+1,7%
February	-0,3%	+5,2%	+9,0%	+7,6%	-2,0%	+6,5%	+30,9%	+4,7%	+4,8%	+0,5%
January	-6,2%	+2,6%	+5,4%	+3,2%	+0,9%	+2,0%	25,3%	0,7%	6,0%	-7,1%

<sup>\*</sup> April 2024 traffic performance available on Mundys' website

### Group Financials | P&L

€m	10,0004	1Q 2023	Δ	%
	1Q 2024		vs Actual	vs Actual
Motorway toll revenues	1.480	1.366	114	8%
Aviation revenues	170	138	32	23%
Other revenues	551	480	71	15%
Revenues	2.201	1.984	217	11%
Personnel costs	-314	-296	-18	6%
Maintenance costs	-101	-98	-3	3%
Concessionary fees	-29	-27	-2	7%
Other costs	-419	-394	-25	6%
Costs	-863	-815	-48	6%
EBITDA	1.338	1.169	169	14%
EBITDA margin	61%	59%		
D&A	-745	-717	-28	4%
EBIT	593	452	141	31%
EBIT margin	27%	23%		
Interest expenses on bonds and m/I term borrowings	-393	-302	-91	30%
Financial income/(expense) on derivatives	25	-36	61	n.s.
Other financial income/(expenses)	58	72	14	n.s.
Financial expenses, net	-310	-265	-45	17%
Profit/(loss) on equity method investments	11	7	4	57%
Financial income/(expenses) from discounting & capitalized interests	45	48	-3	-6%
EBT	339	242	97	40%
Income taxes	-124	-125	1	-1%
Profit/(Loss) from continuing operations	215	117	98	84%
Profit from discontinued operations	-1	-	-1	n.s.
Profit	214	117	97	83%
Profit attributable to non-controlling interests	164	119	45	38%
Profit attributable to Mundys	50	-2	52	n.s.
•				

#### 1Q 2024 vs 1Q 2023

- Revenues FX (-0,1 €b), higher traffic & tariffs on toll roads & airports (+0,1 €b), Abertis Δ perimeter (+0,1 €b) FIPE agreement in Brazil non-cash one-off (+0,1 €b)
- Costs new tax in France (-18 €m) and change in Abertis perimeter (-19 €m)
- <u>Financial expenses, net mainly for Abertis group new acquisition interests (+32 €m)</u>

### Group Financials | Balance sheet

€m	31.03.2024	31.12.2023	Δ
Intangible assets (concession rights)	39.194	39.022	172
Goodwill and brands	9.369	9.319	50
Property, plant and equipment and other intangible assets	1.485	1.488	-3
Investments	1.268	1.279	-11
Working capital	302	257	45
Provisions	-2.498	-2.366	-132
Deferred tax liabilities, net	-4.858	-4.890	32
Other non-current assets and liabilities, net	-220	-233	13
Non-financial assets and liabilities held for sale	314	317	-3
NET INVESTED CAPITAL	44.356	44.193	163
Equity attributable to Mundys	5.070	5.060	10
Equity attributable to non-controlling interests	8.932	8.778	154
Equity	14.002	13.838	164
Bonds	26.737	26.245	492
Medium/long-term borrowings	11.868	12.840	-972
Other financial liabilities	1.077	1.213	-136
Cash and cash equivalents	-6.121	-6.124	3
Other financial assets	-1.399	-1.977	578
Net debt related to assets held for sale	-88	-78	-10
Net financial debt	32.074	32.119	-45
Financial assets (concession rights)	-1.720	-1.764	44
Net debt	30.354	30.355	-1
EQUITY AND NET DEBT	44.356	44.193	163

#### · 1Q 2024 vs 2023 Actual

- <u>Intangible assets (concession rights)</u> Camino acquisition (+0,3 €bn), FX (+0,2 €bn), capex (+0,2 €bn), FIPE agreement (+0,2€bn Concession rights), partially offset by depreciations (-0,7 €bn)
- <u>Deferred tax liabilities, net</u> essentially arising from Purchase Price Allocations
- Equity\_+0,2 €bn essentially for the result of the period
- <u>Bonds</u> new issues (+0,9 €bn) partially offset by repayments (-0,5 €bn)
- <u>Medium/long-term borrowings</u> repayments (-1,4 €bn) and new loans (+0,1 €bn), Camino loan (+0,2 €bn)

## Group Financials | Cash Flow

€m	1Q 2024	1Q 2023
Net debt at the beginning of the year	30.355	17.484
FFO	-813	-690
Сарех	329	307
Acquisition of Autovia del Camino	110	_
Consolidation of Autovia del Camino net debt	139	-
Net debt resulting from trilateral reverse merger	-	8.038
Dividends to non-controlling shareholders	32	87
Changes in perpetual subordinated (hybrid) bonds	15	15
Change in fair value of hedging derivates	-21	44
Effect of foreign exchange rate movements on net debt	143	144
Change in net working capital and other changes	65	67
Increase/(Decrease) in net debt for the period	-1	8.012
Net debt at the end of the period	30.354	25.496

## Mundys S.p.A. Financials | P&L

€m	1Q 2024	1Q 2023	Δ vs 2023	Δ% vs 2023
Dividends	-	_	-	-
Disposal - Provision for price adjustment	-1	-	-1	n.s.
Result of investments (A)	-1	-	-1	n.s.
Interests and other financial expenses, net	24	12	12	100%
Derivative financial instruments, net	3	2	1	50%
Bridge Loan	-	34	-34	-100%
Financial income/(expenses) (B)	27	48	-21	-44%
Staff costs	8	6	2	33%
External costs, net	5	9	-4	-44%
Operating expenses (C)	13	15	-2	-13%
D&A (D)	1	1	-	-
EBT (E=A-B-C-D)	-42	-64	22	-34%
Income tax (F)	-10	-6	-4	67%
Net result (E-F)	-32	-58	26	-45%

#### · 1Q 2024 vs 1Q 2023

- Financial income/(expenses)
  - <u>Interests and other financial expenses, net</u> (+12 €m): +7 €m interests on term loan for higher variable rates (5,58% vs 3,30%) on higher debt (913 €m vs 750 €m); +7 €m interest expenses on bond issues following January 2024 issuance of 750 €m
  - <u>Bridge Loan</u> (-34€m): 2023 bank interests and amortized costs on VTO financing before early repayment
- · Operating expenses
  - <u>Staff costs</u> (+2 €m): 2024 LTI vs no accrued costs in 1Q 2023 (2 €m)
  - External costs, net (-4 €m): Schema Alfa 1Q 2023 pre-merger costs (-4 €m)
- Income tax (+4 €m): higher recoverable tax loss

## Mundys S.p.A. Financials | Balance Sheet

€m	31.03.2024	31.12.2023	Δ
Investments	9.160	9.183	-23
PPE & intangible assets	28	29	-1
Working capital	21	8	13
Provisions	-120	-120	-
Deferred tax assets, net	26	27	-1
Other non-current assets	-2	-2	-
NET INVESTED CAPITAL	9.113	9.125	-12
EQUITY	5.228	5.284	-56
Bond	3.330	2.736	594
ML term Borrowings	912	912	-
Cash and cash equivalents	-376	-470	94
Derivatives	4	3	1
Other financial liabilities	54	716	-662
Other financial assets	-39	-56	17
NET FINANCIAL DEBT	3.885	3.841	44

# Mundys S.p.A. Cash Flow

€m	1Q 2024	1Q 2023
Net financial debt at the beginning of the year	3.841	-5.006
Net financial debt incorporated from Schema Alfa and Schemaquarantadue	-	8.038
Net financial debt incorporated from Autostrade dell'Atlantico	_	-123
Investment in controlling interests	1	-7
Interest and other accrued borrowing costs	24	-56
Working capital and other changes	19	9
Net financial debt at the end of the period	3.885	2.855

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